

2021 Q4 Business Results







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Current presentation material includes forecasted outlooks.

The aforementioned forward-looking statements are influenced by changes in the management environment and relative events, and by their nature, these statements refer to uncertain circumstances.

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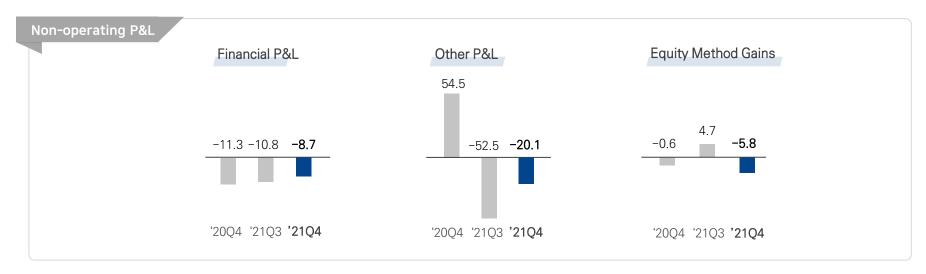


2021 Q4 Results

((Unit: KRW 1 BN, %)

	'20 Q4	'21 Q3	'21 Q4	YoY	QoQ	
Sales	4,879.1	5,404.1	5,843.7	19.8%	8.1%	
Gross Profit	430.5	408.8	427.6	-0.7%	4.6%	
Operating Profit	175.3	315.0	325.1	85.5%	3.2%	
OP Margin (%)	3.6	5.8	5.6			
EBITDA	274.6 <i>※(48.0)</i>	422.1 <i>**(54.5)</i>	430.6 <i>%(54.3)</i>	56.8%	2.0%	
EBT	217.9	256.2	290.5	33.3%	13.3%	
Net Profit	168.3	183.1	256.2	52.2%	40.0%	

X: Lease(Usage rights) asset amortization amount included





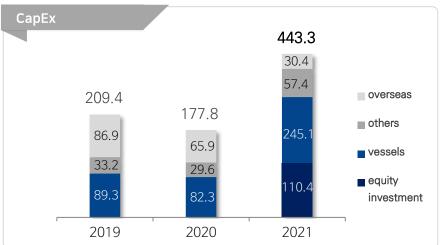
2021 Business Results

((Unit: KRW 1 BN, %)

	2019	2020	2021	YoY
Sales	18,270.1	16,519.9	21,779.6	31.8%
Gross Profit	1,366.5	1,290.4	1,491.7	15.6%
Operating Profit	876.5	662.2	1,126.2	70.1%
OP Margin (%)	4.8	4.0	5.2	
EBITDA	1,207.8 <i>※(130.7)</i>	1,034.1 <i>%</i> (169.3)	1,544.9 %(213.1)	49.4%
EBT	727.3	766.5	985.2	28.5%
Net Profit	502.3	606.1	783.2	29.2%

X. Lease(Usage rights) asset amortization amount included







Performance by Div.(YoY)

(Unit: KRW 1 BN, %)

Logistics

- Domestic logistics sales increased with non affiliate sales expansion & steel volume increase
- Consistent increase in parts im/export volume overseas

Shipping

- PCTC non-affiliate shipping volume increased
- Bulk spot contract sales increased driven by strong dry-bulk market

YoY ▲ 64.8%

Q o Q ▲ 13.1%

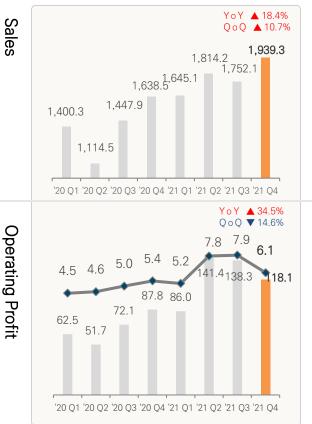
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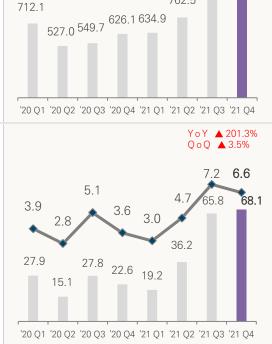
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Distribution

- CKD export volume increased & positive F/X effect
- Used car biz expanded globally
- Nonferrous metal price †









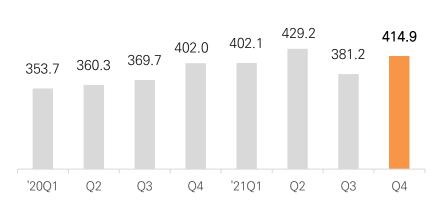


Logistics_Domestic Logistics

(Unit: KRW 1 BN, units)

Sales





HMC·KIA Domestic Sales & Export

		'20 Q4	'21 Q3	'21 Q4	
НМС	Domestic	204,191	154,747	185,996	
TIIVIC	Export	265,372	209,259	257,211	
KIA	Domestic	137,389	124,964	131,668	
NIA	Export	250,620	224,076	243,864	
Total		857,572	713,046	818,739	

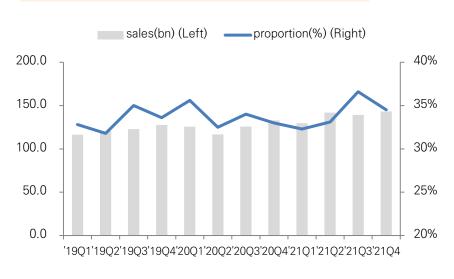
Biz. Review

- Sales increased with steel volume & non-affiliate sales increase
- Finished car domestic/export volume decreased

Biz, Outlook

- Finished Car industry
- -Uncertainty due to semiconductor supply and demand issues
- Steel Industry
- Each item will show differentiated market trend as steel demand slows down
- Distribution industry
- Gradual recovery in retail sales expected w/ higher vaccination rate

3PL sales & proportion(Domestic Logistics)





Logistics_International Logistics

(Unit: KRW 1 BN)



Logistics sales of Oversea regions

	'20 Q4	'21 Q3	'21 Q4	YoY (%)	QoQ (%)
Americas	478.7	450.4	507.4	6.0	12.7
Europe	308.0	264.0	288.2	-6.4	9.1
Asia Pacific	157.5	160.0	163.5	3.8	2.2

Biz. Review

- Overseas inland finished car transportation sales increased
- Consistent increase in parts im/export volume overseas

Biz. Outlook

 Expecting volume recovery of finished cars and continuous increase of parts im/exports with normalization of overseas plant production, but variables such as semiconductor supply and demand and pandemic situation still exist

Americas

 Increased finished car inland transportation volume in Americas

Europe

• Decreased finished car inland transportation volume in Europe

Asia Pacific

• Sales recognition from new subsidiary in Indonesia



Shipping_PCTC (Pure Car & Truck Carrier) (Unit: KRW 1 BN, vessels)



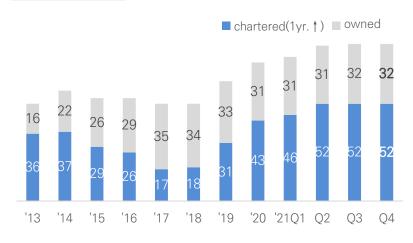
Biz. Review

- Non-affiliate/Non-auto shipping volume increased
- Increase in finished car shipping volume based on global demand recovery

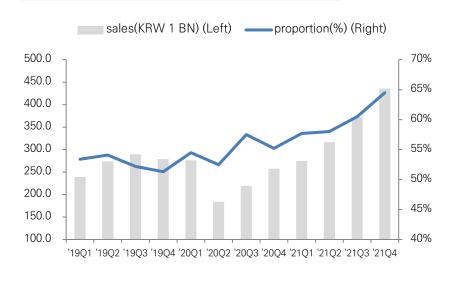
Biz. Outlook

- Uncertainty in production and export volume of finished cars due to semiconductor supply and demand issues
- Increase in exports from China and continuous recovery in auto market demand

Vessel Fleet



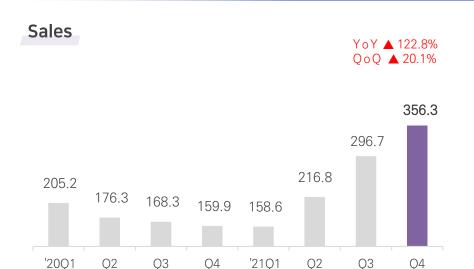
3PL Sales & Proportion(PCTC business)





Shipping_Bulk Shipping

(Unit: KRW 1 BN, vessels)



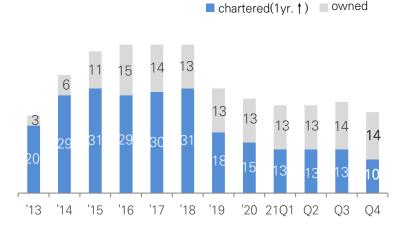
Biz. Review

 Increase in sales as spot contract sales increased with strong dry-bulk market condition

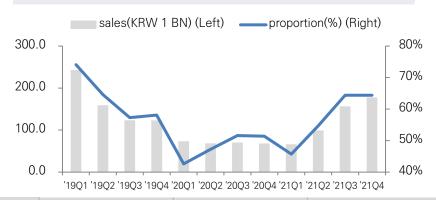
Biz. Outlook

- Enter LPG/ammonia gas carrier business
- Plan to continue selective profit-oriented spot shipping sales based on long term contracts

Vessel Fleet



Spot contracts Sales & Proportion(Bulk Shipping)



	2019					20	20		2021				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
BDI (Adv.)	798	995	2,030	1,562	592	783	1,522	1,361	1,739	2,793	3,732	3,498	



Distribution_CKD (Complete Knock Down)

(Unit: KRW 1 BN)



Biz. Review

 Sales increased with volume to new plant in Indonesia and positive F/X effect

Biz. Outlook

 Increase in KD volume due to new model launch in overseas factories and as eco-friendly car production increases in the European regions

Capacity of Overseas Plant / Car Models

	Capacity (annual)	Car Models
Alabama (US)	279,700	Santa fe, Avante, Sonata
Czech	246,000	Tucsan, i30
Turkey	148,200	i10, i20
Russia	147,200	Solaris, Creta
Brazil	159,200	HB20, Creta
Georgia(US)	269,000	Sorento, Telluride, K5
Slovakia	263,000	Sportage, Ceed
Mexico	267,000	K2, K3
Anantapur (India)	266,000	Seltos, Sonet
	Czech Turkey Russia Brazil Georgia(us) Slovakia Mexico Anantapur	(annual) Alabama (US) 279,700 Czech 246,000 Turkey 148,200 Russia 147,200 Brazil 159,200 Georgia(US) 269,000 Slovakia 263,000 Mexico 267,000 Anantapur 266,000

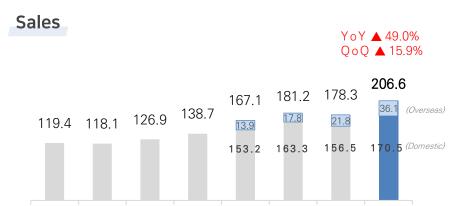


Distribution_Auto Biz

(Unit: KRW 1 BN)

Distribution_Others

(Unit: KRW 1 BN)



'21Q1

02

03

04



Biz. Review

'20Q1

02

Q3

• Used cars sales overseas, domestic auctions & export Increased

04

Biz. Review

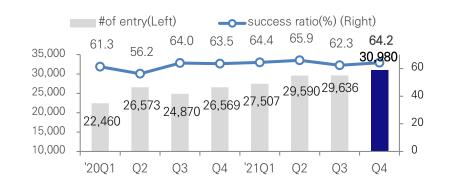
• Sales increased with strong nonferrous metal market condition

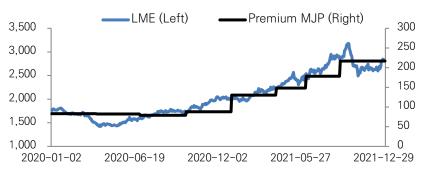
Biz. Outlook

• Expect active transaction through the launch of our online used car platform Autobell

Biz. Outlook

 Weak investor sentiment for risky asset is expected due to concern on retrenchment as inflation continues







Financial Statement

(Unit: KRW 1 BN)

	2016	2017	2018	2019	2020	2021	
	2010	2017	2010	2019	2020	2021	%
Current Assets	3,935.8	3,872.0	4,458.0	5,054.3	5,950.1	6,968.3	17.1
① Cash & Cash Equivalent	595.2	529.3	641.4	689.8	1,401.1	1,665.3	
② Other Current Financial Assets	504.0	482.9	678.7	868.4	943.3	855.7	
Receivables	1,980.0	1,988.6	1,992.6	2,200.7	2,267.3	2,777.8	
Non-Current Assets	4,031.7	4,313.7	4,229.8	5,075.4	4,948.6	5,197.6	5.0
Accounting Change (Lease Assets)				(904.5)	(880.7)	(904.6)	
Total Assets	7,967.5	8,185.7	8,687.8	10,129.7	10,898.7	12,165.9	11.6
Current Liabilities	2,618.0	2,539.5	2,884.7	3,413.4	3,547.7	3,937.9	11.0
Payables	1,145.8	1,059.8	1,291.6	1,347.7	1,535.3	1,902.6	
③ Short-term Debt	1,013.6	863.5	1,099.3	1,203.5	1,313.0	1,116.8	
Current Financial Liabilities	46.6	44.4	100.8	354.5	198.1	246.5	
Non-current Liabilities	1,872.1	1,656.7	1,542.9	2,046.0	2,284.6	2,415.6	5.7
⑤ Long-term Payables	825.2	707.9	655.6	634.1	941.3	1,009.6	
Non-current Financial Liabilities	726.1	612.9	542.2	1,062.6	958.8	1,001.8	
Accounting Change (Lease Liabilities)				(919.0)	(864.9)	(935.6)	
Total Liabilities	4,490.1	4,196.2	4,427.6	5,459.4	5,832.3	6,353.5	8.9
Controlling Interest	3,477.1	3,989.3	4,260.2	4,670.3	5,065.5	5,802.4	14.6
Capital Stock	18.8	18.8	18.8	18.8	18.8	18.8	
Retained Earnings	3,231.2	3,803.7	4,117.3	4,492.6	4,966.8	5,619.9	
Others	227.1	166.8	124.1	158.9	79.9	163.7	
Non-Controlling Interest	0.3	0.2	0.0	0.0	0.9	10.0	
Total Stockholders' Equity	3,477.4	3,989.5	4,260.2	4,670.3	5,066.4	5,812.4	14.7
Debt-to-Equity Ratio (%)	129.1	105.2	103.9	116.9 <i>(97.2)*</i> *			
Net Debt-to-Equity Ratio (%)	43.5	30.5	25.3	36.3 <i>(17.1)</i> **	21.7(4.6)	15.2(0.0) ***	



Income Statement

(Unit: KRW 1 BN)

Account	2017	2018	2019	2020			2021									
Account	2017	2016	2019		Q1	Q2	Q3	Q4		YoY(%)	Q1	Q2	Q3	Q4	YoY(%)	Q0Q(%)
Sales	16,358.3	16,865.6	18,270.1	16,519.9	4,702.9	3,269.8	3,668.1	4,879.1	21,779.6	31.8	5,064.6	5,467.2	5,404.1	5,843.7	19.8	8.1
Cost of Goods Sold	15,226.2	15,714.8	16,903.6	15,229.5	4,370.3	3,031.9	3,378.7	4,448.6	20,287.9		4,778.4	5,098.2	4,995.2	5,416.1		
Gross Profit	1,132.1	1,150.8	1,366.5	1,290.4	332.6	237.9	289.4	430.5	1,491.7	15.6	286.2	369.0	408.9	427.6	-0.7	4.6
SG&A Expense	405.0	440.7	490.0	628.2	137.7	107.3	127.9	255.2	365.5		76.9	92.1	94.0	102.5		
Operating Profit	727.1	710.1	876.5	662.2	194.9	130.6	161.4	175.3	1,126.2	70.1	209.3	276.9	314.9	325.1	85.5	3.2
Finance Income & Expense	-41.7	-53.8	-66.3	-50.6	-12.8	-14.6	-11.9	-11.3	-36.6		-6.6	-10.5	-10.8	-8.7		
Other income & Expense	159.1	-69.5	-124.6	125.3	23.8	18.2	28.8	54.5	-125.3		-48.1	-4.5	-52.5	-20.1		
Equity Method Gains	44.8	39.5	41.7	29.6	16.0	6.0	8.2	-0.6	20.9		13.7	8.3	4.7	-5.8		
EBT	889.3	626.3	727.3	766.5	221.9	140.2	186.5	217.9	985.2	28.5	168.3	270.2	256.3	290.5	33.3	13.3
Income Tax Expense	208.8	188.9	225.0	160.4	61.4	25.1	24.3	49.6	202.0		38.7	55.9	73.2	34.3		
Net Profit	680.5	437.4	502.3	606.1	160.5	115.1	162.2	168.3	783.2	29.2	129.6	214.3	183.1	256.2	52.2	39.9